



[Notice]

- To facilitate the meeting, we propose to pre-arrange the list of economies intervening in each session as follows:
 - In the **Joint Session and Session 1**, all member economies wishing to speak will have the opportunity to intervene, though speaking time may be adjusted if requests are numerous.
 - For **Sessions 2 and 3**, each economy may indicate one preferred session for intervention. Based on these preferences, we plan to allocate around 10–11 economies to each session. We kindly ask for your understanding that it may not be possible to accommodate all preferences.
 - For **the Joint Working Luncheon**, interventions will not be pre-arranged, and economies are invited to share their views freely.
- If you have any comments to this proposed approach, please let us know by 7 September. If there are no objections, we will circulate **a short survey in one week** to confirm each economy's preferred session for intervention.
 - With regard to Sessions 2 and 3, economies may also choose not to indicate any particular preference. This would help us distribute interventions more evenly across both sessions.
 - Based on the survey results, intervention duration and session schedules may be adjusted. We will recirculate the updated information accordingly.
- Ahead of the meeting, we may also kindly request economies to **share short bullet points** of their interventions in order to further facilitate the discussion.



DRAFT AGENDA (Tentative)
(As of 02 September 2025)

4th APEC STRUCTURAL REFORM MINISTERIAL MEETING (SRMM)

21-23 October 2025

Venue: Ocean Tower, Inspire Entertainment Resort, Incheon, Republic of Korea

The SRMM is held in-person, with no hybrid or remote participation available

All times are in Korea Standard Time [UTC+9]

Tuesday, 21 October, 2025

09:00 – 13:00, 15:00 – 19:00

Drafting Session

Venue: Mountain Room I (Drafting Room)

Attendees: Delegation from APEC member economies and APEC Secretariat

Commented [조1]: The drafting session will be chaired by Mr. James Ding, Chair of the EC.

Day 1: Wednesday, 22 October, 2025

08:30 – 09:00

Registration

09:00 – 09:05

Photo Session

09:05 – 10:50

**Joint Session of Finance Ministers' Meeting (FMM) and SRMM:
Innovation and Digitalisation**

Ministers and Heads of Delegation are encouraged to discuss policy responses to promote digital transformation - including artificial intelligence (AI) - across the region. This may encompass economic policies aimed at fostering an innovative digital ecosystem - such as research and development (R&D), regulatory reform, and talent development - as well as the 2026 APEC Economic Policy Report (AEPR) on "Structural Reform and AI-Driven Digital Transformation."

- *Presentation by OECD (TBC) [5 minutes]*
- *Presentation by IMF (TBC) [5 minutes]*
- *Presentation on the topic of 2026 AEPR "Structural Reform and AI-Driven Digital Transformation" by Korea [5 minutes]*

Commented [조2]: In the Joint Session, if the FMM and SRMM representatives are different, Either one may intervene, or both may do so. But, please note that the total speaking time per economy will be the same, so if the both speak, they have to share the time allocated to the economy. Economies are encouraged to coordinate internally in advance.



- *Interventions (all)* [max. 3 minutes each intervention]

Venue: Inspire Ballroom I (Plenary Room)

Attendees: Heads of Delegation from APEC member economies plus 4 and other Heads of Delegation plus 3

Commented [조3]: Based on the survey results, we will adjust the economies to intervene and their speaking times.

11:40 – 13:20

Joint Working Luncheon of Finance and Structural Reform Ministers with ABAC

Refer to the separate Background Paper and the Working Luncheon agenda.

Venue: Premier Room, Oakwood Premier Incheon

Attendees: Heads of Delegation from APEC member economies and other Heads of Delegation, APEC Executive Director, and ABAC representatives only

Commented [조4]: Details of Joint Working Luncheon will be provided soon.

14:30 – 14:40

OPENING SESSION

- *Opening Remarks by SRMM Chair* [5 minutes]
- *Reports to ministers by SOM Chair* [5 minutes]

14:40 – 14:45

Photo Session

14:45 – 16:30

SESSION 1: How Structural Reform can contribute to Building a Sustainable Tomorrow: Connect, Innovate, Prosper

Ministers and Heads of Delegation are invited to discuss how structural reforms undertaken by member economies and APEC as a whole have contributed to balanced, sustainable and broad-based growth in the region. The session may also explore the future direction and role of structural reform amid moderate economic growth dynamics, and ongoing technological and demographic changes. The discussion may be closely linked to implementation of EAASR and the lessons learned, as well as to future strategies for promoting structural reforms through SEAASR.

- *Keynote Address by APEC Executive Director (TBC)* [5 minutes]
- *Final Review of EAASR by PSU (TBC)* [5 minutes]



- *Introduction of SEASR by EC Chair* [5 minutes]
- *Interventions (all)* [max. 3 minutes each intervention]

Venue: Inspire Ballroom I (Plenary Room)

Attendees: Heads of Delegation from APEC member economies plus 7 and other Heads of Delegation plus 3

Commented [조5]: Based on the survey results, we will adjust the economies to intervene and their speaking times.

16:30 – 16:45

Coffee Break

16:45 – 18:00

SESSION 2: Structural Reform to Enhance Connectivity

Ministers and Heads of delegation are invited to discuss how structural reforms can help enable fair and competitive markets and enhance the environment for doing business. Discussions may cover regulatory reforms and policies to stimulate markets and support businesses, as well as structural reforms in the services sector.

- *Presentation by WB (TBC)* [5 minutes]
- *Presentation by UNCITRAL (TBC)* [5 minutes]
- *Presentation by UNIDROIT (TBC)* [5 minutes]
- *Introduction of EoDB Action Plan by United States* [5 minutes]
- *Interventions (10~11 economies)* [max. 3 minutes each intervention]

Venue: Inspire Ballroom I (Plenary Room)

Attendees: Heads of Delegation from APEC member economies plus 7 and other Heads of Delegation plus 3

Commented [조6]: Based on the survey results, we will adjust the economies to intervene and their speaking times.

18:30 – 20:30

Welcome Dinner

Venue: Grand Ballroom, Grand Hyatt Incheon

Attendees: Heads of Delegation from APEC member economies plus 7 and other Heads of Delegation plus 3

Day 2: Thursday, 23 October, 2025

09:30 – 10:45

SESSION 3: Structural Reform to Promote Prosperity



Ministers and Heads of Delegation are invited to discuss how structural reforms can help expand economic opportunities and participation for all so that all people will be able to contribute to, and benefit from, economic growth. The discussion may address the increasing importance of promoting economic participation in order to ensure long-term economic growth.

- *Presentation by ADB (TBC) [5 minutes]*
- *Presentation by PECC (TBC) [5 minutes]*
- *Presentation by PIF (TBC) [5 minutes]*
- *Presentation on 2025 AEPR “Structural Reform to Increase Participation in the Formal Economy” by Peru (TBC) [5 minutes]*
- *Interventions (10~11 economies) [max. 3 minutes each intervention]*

Venue: Inspire Ballroom I (Plenary Room)

Attendees: Heads of Delegation from APEC member economies plus 7 and other Heads of Delegation plus 3

Commented [조7]: Based on the survey results, we will adjust the economies to intervene and their speaking times.

10:45 – 11:00

Coffee Break

11:00 – 11:20

SESSION 4: Other Business and Conclusion

- *Recommendations by ABAC to ministers [5 minutes]*
- *Adoption of Structural Reform Ministerial Statement and its annexes [5 minutes]*
- *Closing Remarks by SRMM Chair [5 minutes]*

Venue: Inspire Ballroom I (Plenary Room)

Attendees: Heads of Delegation from APEC member economies plus 7 and other Heads of Delegation plus 3

11:30 – 12:00

Chair’s Press Conference for FMM and SRMM

Venue: Mountain Room II

Attendee: FMM and SRMM Chair, APEC Executive Director, SOM Chair, SFOM Chair, EC Chair