

Head of Division
Cheffe de Division
GOV/REG(2025)/29

Zahid Ismail
Director-General,
Malaysian Productivity Corporation
Malaysia

13 August 2025

Dear Mr. Zahid Ismail,

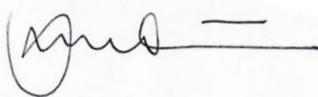
I am pleased to invite you to speak at the OECD high-level Symposium “Simplifying for Success” on 17-18 November 2025 at the OECD Headquarters in Paris, France.

Amid an increasingly challenging global economic outlook, and renewed concerns about overly complex regulatory requirements, some governments across the world are starting to put forward ambitious regulatory burden and simplification initiatives.

The Symposium will provide a platform for Ministers, senior policy makers, and representatives from business, trade, and consumer protection organisations to explore current regulatory burden reduction and simplification initiatives, reflecting on past efforts, current challenges, and how to move forward effectively.

I hope that you will be able to join us and share your valuable insights on how governments can effectively reduce regulatory complexity and cost while safeguarding the public interest. Our team remains at your disposal for any additional information and to ensure a swift follow up.

Kind regards,



Anna Pietikäinen
Head of Regulatory Policy Division
Public Governance Directorate
OECD