



Ref. No.: 21-CL-17-GE-OSM-A-LC2300527-003

15 May 2023

Saliza bt Saari  
Director  
People Productivity  
Malaysia Productivity Corporation  
No 18 Jalan PJS4/27 Taman Medan  
Petaling Jaya, Selangor, 46000  
Malaysia

## Letter of Acceptance

21-CL-17-GE-OSM-A

Multicountry Observational Study Mission on Best  
Practices in Lean and Digital Transformation for SMEs

Upon the recommendation of the concerned Director of the Governing Body of the Asian Productivity Organization (APO), I have the pleasure of accepting you to participate in the above project, in accordance with the following conditions:

Duration of the Project:	19–23 June 2023
Venue(s):	Turkiye
Implementing Organization(s):	Department for Productivity Implementations, Ministry of Industry and Technology, Turkiye (NPO Turkiye)
Round Trip Economy Class International Travel Fare:	To be met by the APO
Hotel Accommodation:	To be met by the APO
Per Diem Allowances:	To be met by the APO
Participating Country Expenses Payable to the APO:	Not applicable
Visa Application:	The letter of acceptance must be presented when applying for a visa
Participant's Arrival Date:	One day before commencement of the project
Insurance Coverage and Observance of Regulations:	As specified in the Implementation Procedures

A handwritten signature in black ink, appearing to read 'Dr. Indra Pradana Singawinata'.

Dr. Indra Pradana Singawinata  
Secretary-General